

### INVESTOR TELECONFERENCE PRESENTATION

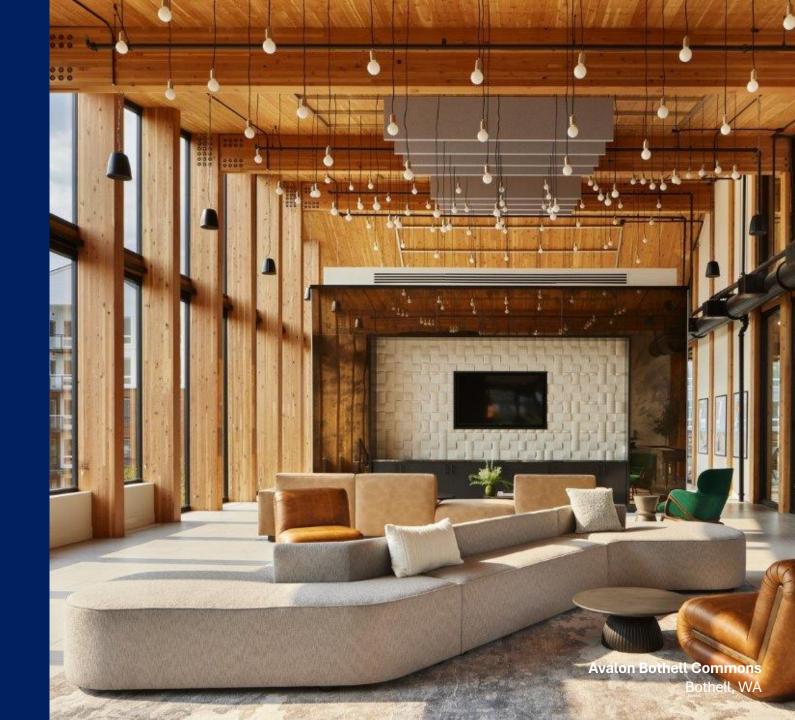
**THIRD QUARTER 2024**NOVEMBER 5, 2024





See Appendix for information about forward-looking statements and definitions and reconciliations of non-GAAP financial measures and other terms.

For the reasons described in the referenced forward-looking statements, our historical results may not be indicative of future results.



### **PARTICIPANTS**



BEN SCHALL	CHIEF EXECUTIVE (	OFFICER & PRESIDENT
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KEVIN O'SHEA CHIEF FINANCIAL OFFICER

MATT BIRENBAUM CHIEF INVESTMENT OFFICER

SEAN BRESLIN CHIEF OPERATING OFFICER

### STRONG PROGRESS ON 2023 INVESTOR DAY PRIORITIES

**EVOLVING TO DELIVER SUPERIOR GROWTH** 



### OPERATING MODEL TRANSFORMATION

- ADVANCING TOWARD \$80M ANNUAL
   INCREMENTAL NOI TARGET
- \$10M OF ANNUAL INCREMENTAL NOI PROJECTED
   IN 2024 FROM OPERATING INITIATIVES

## PORTFOLIO OPTIMIZATION

- DRIVING SUBURBAN ALLOCATION TOWARD 80% TARGET
- CONTINUED GROWTH IN EXPANSION REGIONS, PROGRESS TOWARD 25% TARGET ALLOCATION

### DEVELOPMENT GROWTH ENGINE

- INITIAL STABILIZED YIELDS ON YTD DEVELOPMENT COMPLETIONS OUTPERFORMING
- INCREASED 2024 DEVELOPMENT STARTS TO > \$1B;
   INCLUDING TWO DEVELOPER FUNDING PROGRAM
   (DFP) STARTS IN 3Q 2024

### GROWTH-ORIENTED BALANCE SHEET

- \$850M OF CAPITAL SOURCED FROM 3Q 2024
   FORWARD EQUITY ACTIVITY
- \$1.76B OF CAPITAL SOURCED YTD AT 5.1% WTD.
   AVG. INITIAL COST OF CAPITAL

Source: Internal company reports.

See Appendix for a discussion of Current Allocation and Target Allocation.

### **CONTINUING TO INNOVATE AND DRIVE INCREMENTAL NOI**

**OPERATING MODEL TRANSFORMATION** 



### **ANNUAL INCREMENTAL NOI**

FROM OPERATING INITIATIVES



\$27M

ACHIEVED YE 2023 **\$37M** 

PROJECTED TO
ACHIEVE YE 2024<sup>(1)</sup>

\$80M

**TARGET** 



#### **SELF-SERVE DIGITAL EXPERIENCES AND RESIDENT SERVICES**

**AVALON CONNECT** 

BULK INTERNET EXPECTED TO BE DEPLOYED AT ≈ 90%
 OF COMMUNITIES BY YE 2024



#### ORGANIZATIONAL MODEL GENERATING EFFICIENCIES

NEIGHBORHOOD
OPERATING MODEL

DEPLOYED AT ≈ 70% OF ESTABLISHED REGION COMMUNITIES



#### **POWERED BY TECHNOLOGY PLATFORM**

ARTIFICIAL INTELLIGENCE

- TEXT AND EMAIL AI FULLY DEPLOYED ACROSS THE PORTFOLIO, DRIVING INCREASED TOUR BOOKING
- VOICE AI PILOT TO DEPLOY BROADLY IN 1Q 2025

Source: Internal company reports.

See Appendix for an explanation of Incremental NOI.

### **INCREASING ALLOCATION TO THE SUBURBS AND EXPANSION REGIONS**

PORTFOLIO OPTIMIZATION



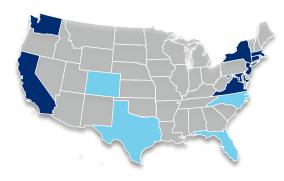
#### **SUBURBAN**



#### **EXPANSION REGIONS**



#### YEAR-TO-DATE TRANSACTION ACTIVITY(1)



<b>DISPOSITIONS</b> 100% ESTABLISHED REGIONS	3	ACQUISITIONS 85% EXPANSION REGIONS
\$590M	VOLUME (\$)	\$325M
5.2%	MARKET CAP RATE	4.9%
\$500K <sup>(2)</sup>	PRICE PER HOME	\$295K
50%   50%	SUBURBAN   URBAN	85%   15%

Source: Internal company reports.

See Appendix for a discussion of Current Allocation and Target Allocation.

<sup>(1)</sup> YTD transaction activity includes activity completed subsequent to quarter-end (acquisition of Avalon Townhomes at Bee Cave,≈\$49M; disposition of Avalon New Canaan,≈\$75M).

<sup>(2)</sup> Excludes value allocated to commercial space

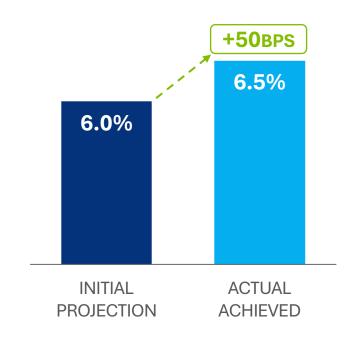
### **CONSISTENTLY GENERATING ACCRETIVE EXTERNAL GROWTH**

**DEVELOPMENT GROWTH ENGINE** 



## YTD DEVELOPMENT COMPLETIONS EXCEEDING INITIAL UNDERWRITING

WTD. AVG. PROJECTED INITIAL STABILIZED YIELD 6.5% \$945M PROJECTED TOTAL CAPITAL COST<sup>(1)</sup>



## PROJECTED 2024 DEVELOPMENT STARTS INCREASED TO OVER \$1B

\$870M

2024 INITIAL OUTLOOK

**†\$1.05B** 

2024 CURRENT PROJECTION

6.3%

PROJECTED INITIAL STABILIZED YIELD

## NEW SOURCES OF GROWTH DEVELOPER FUNDING PROGRAM (DFP)

- EXPANDED CAPABILITY TO ALL EXPANSION REGIONS AND BUILD-TO-RENT (BTR)
- TWO STARTS IN 2024, PROJECTED TOTAL CAPITAL COST \$180M

#### STRUCTURED INVESTMENT PROGRAM (SIP)

- NO NEW ORIGINATIONS YTD
- CURRENT COMMITMENTS OF \$192M AT 11.5% WTD. AVG. RETURN
- DECEMBER 2026 WTD. AVG. INITIAL MATURITY
- MIDPOINT TARGET PROGRAM SIZE \$400M

Source: Internal company reports.

### **ENSURING CONTINUOUS ACCESS TO COST EFFECTIVE CAPITAL**

GROWTH-ORIENTED BALANCE SHEET



**CREDIT RATINGS** 

4.2x **NET DEBT-TO-CORE EBITDARE** 

> 100% MATCH-FUNDED

**DEVELOPMENT UNDERWAY** 

\$1.76B >>> \$850M

YTD CAPITAL

**5.1% INITIAL COST OF CAPITAL** WTD. AVG.

SOURCED

**30 2024 FORWARD EQUITY ACTIVITY** 

- SECURED ACCRETIVELY PRICED CAPITAL TO MATCH-FUND 2025 DEVELOPMENT STARTS
- 100-150BPS OF ACCRETIVE SPREAD TO PROJECTED INITIAL STABILIZED YIELDS
- **SETTLEMENT BY YE 2025**

\$400M

**2Q 2024 UNSECURED DEBT OFFERING** 

- 5.05% FFFFCTIVE INTEREST RATE
- 95BPS ABOVE U.S. 10YR TREASURY YIELD

\$515M

YTD DISPOSITION **ACTIVITY** 

- 5.1% INITIAL MARKET CAP RATE
- SOURCED 100% FROM ESTABLISHED REGIONS

Source: Internal company reports.

### **REVIEW OF 3Q AND YTD 2024 RESULTS AND ACTIVITY**



3Q AND YTD RESULTS AND ACTIVITY	3Q	YTD
CORE FFO PER SHARE YEAR-OVER-YEAR GROWTH	3.0%	4.1%
SAME STORE RESIDENTIAL RENTAL REVENUE YEAR-OVER-YEAR GROWTH	3.1%	3.5%
DEVELOPMENT STARTS	\$450M	\$835M
DEVELOPMENT COMPLETIONS   WTD. AVG. PROJECTED INITIAL STABILIZED YIELD(1)	\$945M   6.5%	
CAPITAL SOURCED   WTD. AVG. INITIAL COST OF CAPITAL(2)	\$1.76B   5.1%	

Source: Internal company reports.

See Appendix for a reconciliation of Net Income attributable to common stockholders to FFO and to Core FFO, as well as a discussion of the Company's 3Q 2024 Forward Equity Activity.

<sup>(1)</sup> Year-to-date Development completions include Avalon Redmond Campus, which is a densification of the Company's existing eaves Redmond Campus community, and AVA Arts District, an unconsolidated joint venture.

As a densification and joint venture, respectively, these communities are included in the Total Capital Cost of Development completions but excluded from the weighted average projected Initial Stabilized Yield.

<sup>(2)</sup> Capital sourced includes net proceeds from all equity and debt issuances, wholly-owned dispositions, and distributions from unconsolidated real estate entities. Weighted average initial cost of capital includes all equity and debt (inclusive of the effect of interest rate hedges) issuances, and wholly-owned dispositions only.

### 2024 FULL YEAR OUTLOOK INCREASED



FULL YEAR OUTLOOK SUMMARY	CURRENT OUTLOOK	PRIOR OUTLOOK	INITIAL OUTLOOK
PROJECTED CORE FFO PER SHARE GROWTH	<b>1</b> 3.9%	3.7%	1.4%
SAME STORE RESIDENTIAL			
REVENUE GROWTH	3.5%	3.5%	2.6%
OPERATING EXPENSE GROWTH	<b>4.5</b> %	4.8%	5.6%
NET OPERATING INCOME GROWTH	<b>1</b> 3.0%	2.9%	1.25%

Source: Internal company reports.

See Appendix for a reconciliation of Projected Net Income attributable to common stockholders to Projected FFO and to Projected Core FFO.

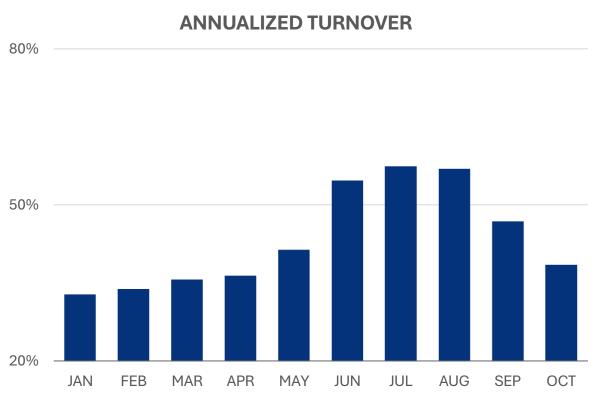
Prior outlook provided July 31, 2024.

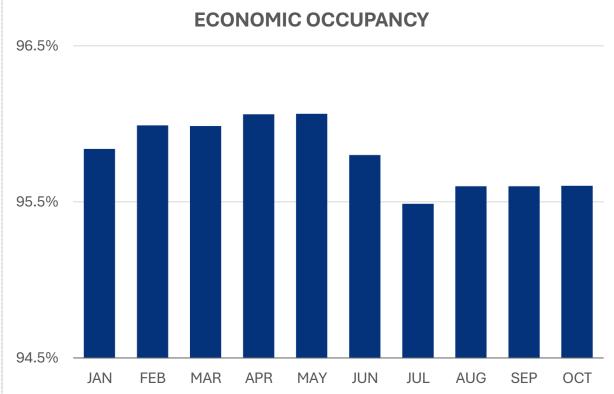
Initial outlook provided on January 31, 2024.

# TURNOVER REMAINS BELOW HISTORICAL NORMS, SUPPORTING HEALTHY OCCUPANCY ENTERING THE SLOWER LEASING SEASON



### 2024 SAME STORE RESIDENTIAL

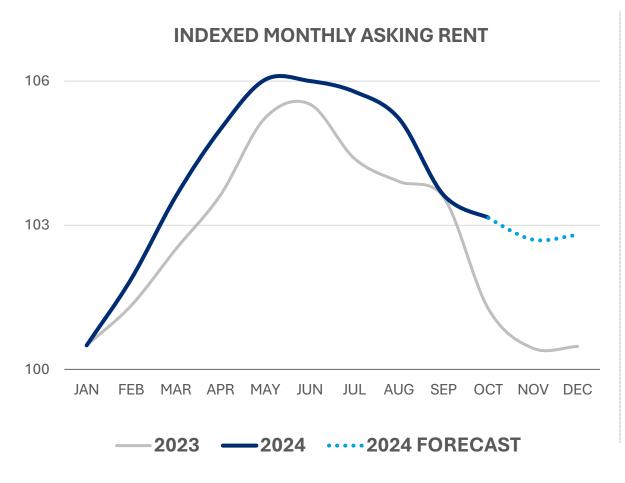




# THE OUTLOOK FOR RENT CHANGE THROUGH YEAR-END IS HEALTHIER THAN NORMAL



### **2024 SAME STORE RESIDENTIAL**



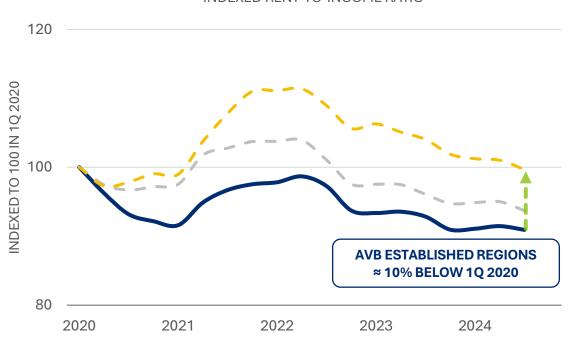


# RENTAL AFFORDABILITY HAS IMPROVED IN AVB ESTABLISHED REGIONS, HOMEOWNERSHIP REMAINS RELATIVELY UNAFFORDABLE



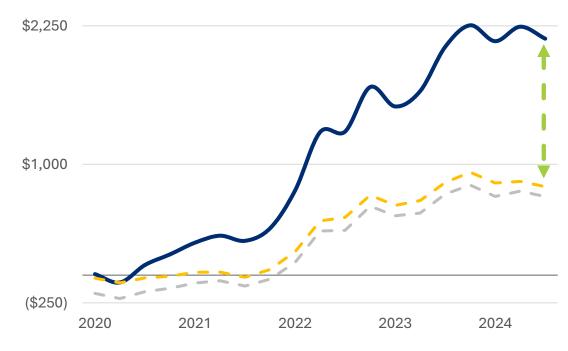
### STRONG INCOME GROWTH SUPPORTING RENTAL AFFORDABILITY IN AVB ESTABLISHED REGIONS

INDEXED RENT-TO-INCOME RATIO(1)



### RENTING SUBSTANTIALLY MORE AFFORDABLE THAN OWNING A HOME IN AVB ESTABLISHED REGIONS

MEDIAN MORTGAGE PAYMENT LESS APARTMENT RENT(2)

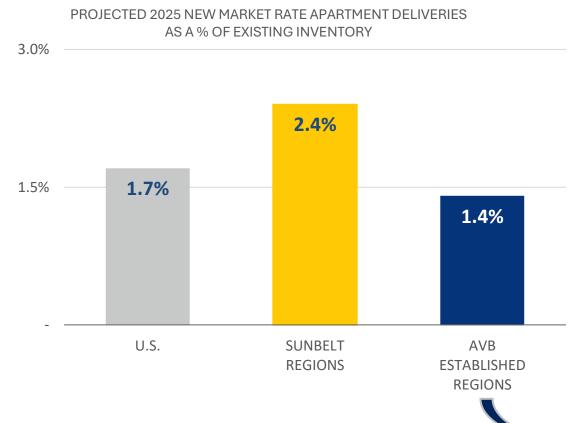


--- U.S. ——AVB ESTABLISHED REGIONS --- SUNBELT REGIONS

# FAVORABLE 2025 SUPPLY OUTLOOK IN AVB ESTABLISHED REGIONS, PARTICULARLY IN THE SUBURBS

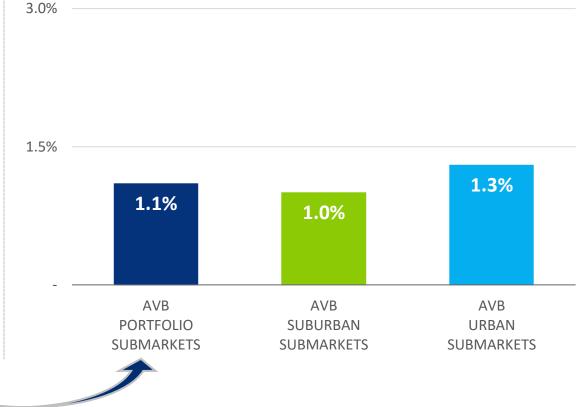


#### FAVORABLE RELATIVE SUPPLY OUTLOOK FOR AVB ESTABLISHED REGIONS IN 2025...



### ...WITH THE PORTFOLIO MORE INSULATED FROM DIRECTLY-COMPETITIVE SUPPLY<sup>(1)</sup>

PROJECTED 2025 NEW MARKET RATE APARTMENT DELIVERIES AS A % OF EXISTING INVENTORY - AVB ESTABLISHED REGIONS

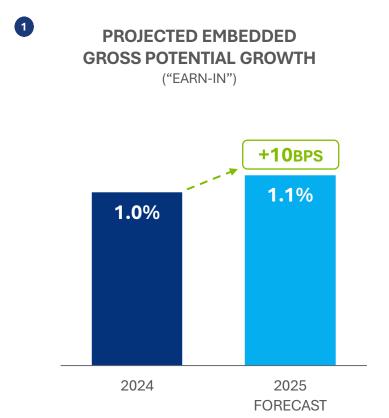


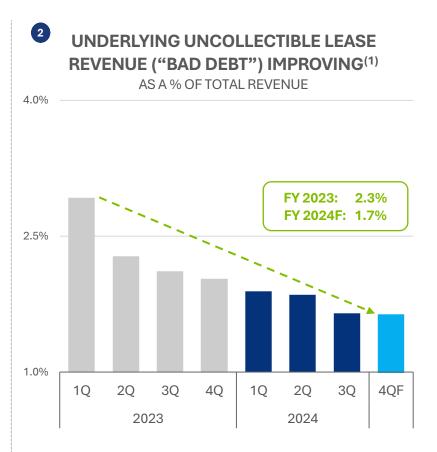
Source: CoStar, AVB Market Research Group

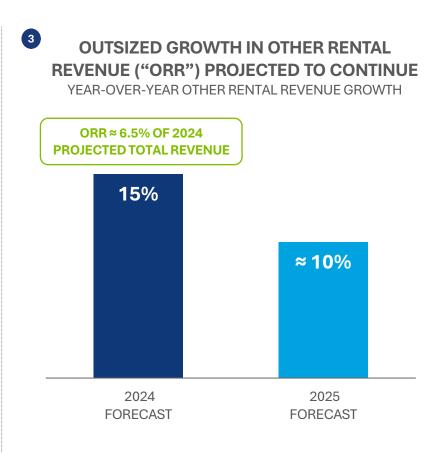
# SEVERAL TAILWINDS IN PLACE TO SUPPORT 2025 SAME STORE REVENUE GROWTH



#### **2024 SAME STORE RESIDENTIAL**







### OPERATING EXPENSE GROWTH PROJECTED TO MODERATE IN 2025



### COMPONENTS OF SAME STORE RESIDENTIAL OPERATING EXPENSE GROWTH

	% OF PROJECTED FY 2024 OPEX	PROJECTED FY 2024 GROWTH	2025 EXPECTATIONS (RELATIVE TO 2024 PROJECTIONS)
PROPERTY TAXES	35%	4%	-
PAYROLL	19%	0%	1
REPAIRS & MAINTENANCE	18%	4%	<b>*</b>
UTILITIES <sup>(1)</sup>	13%	15%	11
OFFICE OPERATIONS	8%	(1%)	<b>(</b>
INSURANCE	5%	10%	<b>—</b>
MARKETING	2%	1%	1
TOTAL SAME STORE	100%	<b>≈ 4.5</b> %	•

### **KEY TAKEAWAYS**



- → SOLID 3Q RESULTS AHEAD OF OUR EXPECTATIONS; FULL YEAR OUTLOOK INCREASED
  - SAME STORE PORTFOLIO PERFORMED WELL THROUGH PEAK LEASING SEASON
  - LIKE-TERM EFFECTIVE RENT CHANGE EXPECTED TO REACCELERATE INTO YEAR-END
- → FAVORABLE OUTLOOK FOR 2025 APARTMENT FUNDAMENTALS IN ESTABLISHED REGIONS
  - SEVERAL TAILWINDS SUPPORTING HEALTHY SAME STORE REVENUE GROWTH OUTLOOK
  - SAME STORE OPERATING EXPENSE GROWTH EXPECTED TO MODERATE
- → DEVELOPMENT STARTS INCREASED TO > \$1B IN 2024; > 90% IN SUBURBAN SUBMARKETS
  - LOCKED-IN COST OF CAPITAL FOR FUTURE DEVELOPMENT STARTS VIA \$850M OF 3Q 2024 FORWARD EQUITY ACTIVITY
- → STRONG PROGRESS ON INVESTOR DAY PRIORITIES; EVOLVING TO DELIVER SUPERIOR GROWTH



### **FORWARD-LOOKING STATEMENTS**



- This presentation dated November 5, 2024 is provided in connection with AvalonBay's third quarter 2024 earnings conference call on November 5, 2024. This presentation is intended to accompany AvalonBay's earnings release dated November 4, 2024 and should be read in conjunction with the earnings release. AvalonBay does not intend to update any of these documents, which speak only as of their respective dates.
- → The earnings release is available on AvalonBay's website at <a href="https://investors.avalonbay.com/">https://investors.avalonbay.com/</a>
- → For definitions, additional information and reconciliations of non-GAAP financial information and certain defined terms included in this presentation, see pages 20 to 35 in this presentation in addition to Attachment 12 to the earnings release.
- This presentation dated November 5, 2024 contains forward-looking statements, which are indicated by the use of words such as "expects," "projects," "forecast," "outlook," "estimate" and other words that do not relate to historical matters. Forward-looking statements, by their very nature, are subject to inherent risks and uncertainties are based on several assumptions, both general and specific, which give rise to the possibility that actual results or events could differ materially from our expectations expressed in or implied by such forward-looking statements. These statements are not guarantees of future performance or events and the Company cautions you against relying on any of these forward-looking statements. For information concerning risks and other factors that could cause such differences, see "Forward-Looking Statements" in AvalonBay's third quarter 2024 earnings release that accompanies this presentation. The Company does not undertake a duty to update the projections and expectations stated in this presentation, which speak only as of the date of this presentation unless otherwise referenced.



3Q 2024 Forward Equity Activity, as discussed in this presentation, describes forward contracts the Company entered into during the three months ended September 30, 2024. Under its current continuous equity program, the Company entered into forward contracts to sell 203,297 shares of common stock with settlement no later than December 31, 2025 at a gross weighted average price of \$219.92 per share for approximate proceeds of \$44,066,000, net of fees. Subsequently, on September 5, 2024, in connection with an underwritten offering of shares, the Company entered into forward contracts to sell 3,680,000 shares of common stock with settlement no later than December 31, 2025 at a discount to the closing price of \$226.52 per share for approximate proceeds of \$808,606,000 net of offering fees and discounts. The proceeds that the Company expects to receive on the date or dates of settlement are subject to certain customary adjustments during the term of the forward contract for the Company's dividends and a daily interest adjustment.

<u>Asset Preservation Capex</u> represents capital expenditures that the Company does not expect will directly result in increased revenue or expense savings.

<u>Credit ratings</u>, as provided in this presentation, may not reflect the potential impact of risks relating to the structure or trading of the Company's securities and are provided solely for informational purposes. Credit ratings are not recommendations to buy, sell or hold any security, and may be revised or withdrawn at any time by the issuing organization in its sole discretion. The Company does not undertake any obligation to maintain the ratings or to advise of any change in ratings. Each agency's rating should be evaluated independently of any other agency's rating. An explanation of the significance of the ratings may be obtained from each of the rating agencies.



<u>Current Allocation</u> represents the Company's projected 2024 Net Operating Income for all communities with Stabilized Operations throughout the entire 12-month period ending December 31, 2024, and Management's expectation for Net Operating Income for the first full year of Stabilized Operations for all acquisitions and Development communities in 2024.

<u>Development</u> is composed of consolidated communities that are either currently under construction or were under construction and were completed during the current year. These communities may be partially or fully complete and operating.

EBITDA, EBITDAre and Core EBITDAre are considered by management to be supplemental measures of our financial performance. EBITDA is defined by the Company as net income or loss computed in accordance with GAAP before interest expense, income taxes, depreciation and amortization. EBITDAre is calculated by the Company in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ("Nareit"), as EBITDA plus or minus losses and gains on the disposition of depreciated property, plus impairment write-downs of depreciated property, with adjustments to reflect the Company's share of EBITDAre of unconsolidated entities. Core EBITDAre is the Company's EBITDAre as adjusted for non-core items outlined in the table below. By further adjusting for items that are not considered part of the Company's core business operations, Core EBITDAre can help one compare the core operating and financial performance of the Company between periods. A reconciliation of EBITDA, EBITDAre and Core EBITDAre to net income is as follows (dollars in thousands):



	 Q3 2024
Net income	\$ 372,519
Interest expense and loss on extinguishment of debt	65,640
Income tax expense	782
Depreciation expense	 212,122
EBITDA	\$ 651,063
Gain on sale of communities	(172,973)
Unconsolidated entity EBITDAre adjustments (1)	4,129
EBITDAre	\$ 482,219
Unconsolidated entity gains, net	(25,261)
Structured Investment Program loan reserve	(813)
Advocacy contributions	3,732
Hedge accounting activity	25
Executive transition compensation costs	200
Severance related costs	738
Expensed transaction, development and other pursuit costs, net of recoveries	252
Other real estate activity	(314)
Legal settlements and costs	781
Core EBITDAre	\$ 461,559

<sup>(1)</sup> Includes joint venture interest, taxes, depreciation, gain on dispositions of depreciated real estate and impairment losses, if applicable, included in net income.



<u>Economic Occupancy</u> is defined as total possible Residential revenue less vacancy loss as a percentage of total possible Residential revenue. Total possible Residential revenue (also known as "gross potential") is determined by valuing occupied units at contract rates and vacant units at Market Rents. Vacancy loss is determined by valuing vacant units at current Market Rents. By measuring vacant apartments at their Market Rents, Economic Occupancy takes into account the fact that apartment homes of different sizes and locations within a community have different economic impacts on a community's gross revenue.

<u>Established Regions</u> include markets located in New England, the New York/New Jersey Metro area, the Mid-Atlantic, the Pacific Northwest, and Northern and Southern California.

<u>Expansion Regions</u> include markets located in Raleigh-Durham and Charlotte, North Carolina, Southeast Florida, Dallas and Austin, Texas, and Denver, Colorado.

FFO and Core FFO are generally considered by management to be appropriate supplemental measures of our operating and financial performance. FFO is calculated by the Company in accordance with the definition adopted by Nareit. FFO is calculated by the Company as Net income or loss attributable to common stockholders computed in accordance with GAAP, adjusted for gains or losses on sales of previously depreciated operating communities, cumulative effect of a change in accounting principle, impairment write-downs of depreciable real estate assets, write-downs of investments in affiliates due to a decrease in the value of depreciable real estate assets held by those affiliates and depreciation of real estate assets, including similar adjustments for unconsolidated partnerships and joint ventures, including those from a change in control. FFO can help one compare the operating and financial performance of a real estate company between periods or as compared to different companies because adjustments such as (i) gains or losses on sales of previously depreciated property or (ii) real estate depreciation may impact comparability between companies as the amount and timing of these or similar items can vary among owners of identical assets in similar condition based on historical cost accounting and useful life estimates. Core FFO is the Company's FFO as adjusted for non-core items outlined in the table below. By further adjusting for items that we do not consider be part of our core business operations, Core FFO can help with the comparison of core operating performance of the Company between periods. A reconciliation of Net income attributable to common stockholders to FFO and to Core FFO is as follows (dollars in thousands):



	Q3 2024	Q3 2023		•			
Net income attributable to common stockholders	\$ 372,519	\$	172,031	\$	799,902	\$	686,856
Depreciation - real estate assets, including joint venture adjustments	210,992		199,546		628,677		602,023
Distributions to noncontrolling interests	-		-		-		25
Gain on sale of previously depreciated real estate	(172,973)		(22,121)		(241,459)		(209,430)
Casualty loss on real estate	-		3,499		2,935		8,550
FFO attributable to common stockholders	410,538		352,955		1,190,055		1,088,024
Adjusting items:							
Unconsolidated entity (gains) losses, net (1)	(25,261)		827		(34,823)		(4,024)
Joint venture promote (2)	-		(424)		-		(1,496)
Structured Investment Program loan reserve (3)	(813)		539		(771)		415
Loss on extinguishment of consolidated debt	-		150		-		150
Hedge accounting activity	25		65		80		256
Advocacy contributions	3,732		-		5,914		200
Executive transition compensation costs	200		300		304		944
Severance related costs	738		993		1,979		2,493
Expensed transaction, development and other pursuit costs, net of recoveries (4)	252		18,070		3,857		21,318
Other real estate activity	(314)		(237)		(636)		(707)
For-sale condominium imputed carry cost (5)	21		110		62		534
Legal settlements and costs	781		14		2,289		64
Income tax expense (6)	 782		4,372		698		7,715
Core FFO attributable to common stockholders	\$ 390,681	\$	377,734	\$	1,169,008	\$	1,115,886
Weighted average common shares outstanding - diluted	142,516,684		142,198,099		142,376,434		141,448,675
Earnings per common share - diluted	\$ 2.61	\$	1.21	\$	5.62	\$	4.86
FFO per common share - diluted	\$ 2.88	\$	2.48	\$	8.36	\$	7.69
Core FFO per common share - diluted	\$ 2.74	\$	2.66	\$	8.21	\$	7.89

<sup>\*\*</sup> FOOTNOTES PRESENTED ON THE FOLLOWING PAGE \*\*



- (1) Amounts consist primarily of net unrealized gains on technology investments.
- (2) Amount for 2023 is for the Company's recognition of its promoted interest in Archstone Multifamily Partners AC LP.
- (3) Changes are the expected credit losses associated with the Company's lending commitments primarily under its SIP. The timing and amount of any actual losses that will be incurred, if any, is to be determined.
- (4) Amounts for 2023 include write-offs of \$17,111 for three development opportunities in Northern and Southern California and the Mid-Atlantic that the Company determined are no longer probable.
- (5) Represents the imputed carry cost of the for-sale residential condominiums at The Park Loggia. The Company computes this adjustment by multiplying the Total Capital Cost of completed and unsold for-sale residential condominiums by the Company's weighted average unsecured debt effective interest rate.
- (6) Amounts for 2023 are primarily for the recognition of taxes associated with The Park Loggia dispositions.



<u>Incremental NOI</u> represents additional NOI that was not achieved in the prior period before the implementation of the initiatives and that is attributable, in future periods, to the implementation of the initiatives.

<u>Initial Stabilized Yield</u> represents NOI as a percentage of Total Capital Cost for the first 12 months after Stabilized Operations and is weighted based on the Total Capital Cost of each community.

Like-Term Effective Rent Change for an individual apartment home represents the percentage change in effective rent between two leases of the same lease term category for the same apartment. The Company defines effective rent as the contractual rent for an apartment less amortized concessions and discounts. Like-Term Effective Rent Change with respect to multiple apartment homes represents an average. New Move-In Like-Term Effective Rent Change is the change in effective rent between the contractual rent for a resident who moves out of an apartment, and the contractual rent for a resident who moves into the same apartment with the same lease term category. Renewal Like-Term Effective Rent Change is the change in effective rent between two consecutive leases of the same lease term category for the same resident occupying the same apartment.



Market Cap Rate is defined by the Company as Projected NOI of a single community for the first 12 months of operations (assuming no repositioning), less an estimate of typical capital expenditure allowance per apartment home, divided by the gross sales price for the community. Projected NOI, as referred to above, represents management's estimate of projected rental revenue minus projected operating expenses before interest, income taxes (if any), depreciation and amortization. For this purpose, management's projection of operating expenses for the community includes a management fee of 2.5% and an estimate of typical market costs for insurance, payroll and other operating expenses for which the Company may have proprietary advantages not available to a typical buyer. The Market Cap Rate, which may be determined in a different manner by others, is a measure frequently used in the real estate industry when determining the appropriate purchase price for a property or estimating the value for a property. Buyers may assign different Market Cap Rates to different communities when determining the appropriate value because they (i) may project different rates of change in operating expenses and capital expenditure estimates and (ii) may project different rates of change in future rental revenue due to different estimates for changes in rent and occupancy levels. The weighted average Market Cap Rate is weighted based on the gross sales price of each community.



Match-Funded (Development Underway) is calculated by the Company as the sum of (i) Total Capital Cost, disbursed to date for all wholly-owned Development communities that had not achieved Stabilized Operations for the entire three month period ended September 30, 2024, (ii) cash and cash equivalents, (iii) Q3 2024 Forward Equity Activity, and (iv) Q3 2024 cash from operations available for investment, annualized divided by the Total Capital Cost, under construction for all wholly-owned Development communities that had not achieved Stabilized Operations for the entire three month period ended September 30, 2024. A calculation of Match-funded (Development Underway) is as follows (dollars in millions):

	Q3 2024
Total Capital Cost, disbursed to date	\$ 1,901
Cash and cash equivalents	552
Q3 2024 Forward Equity Activity	853
Q3 2024 cash from operations available for investment, annualized	 470
Total	\$ 3,776
Total Capital Cost, under construction and completed	\$ 3,243
Match-funded (Development underway)	 116%



Net Debt-to-Core EBITDAre is calculated by the Company as total debt (secured and unsecured notes, and the Company's Credit Facility and commercial paper program) that is consolidated for financial reporting purposes, less consolidated cash and restricted cash, divided by annualized third quarter 2024 Core EBITDAre. A calculation of Net Debt-to-Core EBITDAre is as follows (dollars in thousands):

Total debt principal (1)	\$ 8,434,910
Cash and cash equivalents and restricted cash	(753,414)
Net debt	\$ 7,681,496
Core EBITDAre	\$ 461,559
Core EBITDAre, annualized	\$ 1,846,236
Net Debt-to-Core EBITDAre	4.2x

<sup>(1)</sup> Balance at September 30, 2024 excludes \$43,090 of debt discount and deferred financing costs as reflected in unsecured notes, net, and \$16,558 of debt discount and deferred financing costs as reflected in notes payable, net, on the Condensed Consolidated Balance Sheets.



NOI is defined by the Company as total property revenue less direct property operating expenses (including property taxes), and excluding corporate-level income (including management, development and other fees), property management and other indirect operating expenses, net of corporate income, expensed transaction, development and other pursuit costs, net of recoveries, interest expense, net, loss on extinguishment of debt, net, general and administrative expense, income from unconsolidated investments, depreciation expense, income tax (benefit) expense, casualty loss, (gain) loss on sale of communities, other real estate activity and net operating income from real estate assets sold or held for sale. The Company considers NOI to be an important and appropriate supplemental performance measure to net income because it helps both investors and management to understand the core operations of a community or communities prior to the allocation of any corporate-level property management overhead or financing-related costs. NOI reflects the operating performance of a community and allows for an easier comparison of the operating performance of individual assets or groups of assets. In addition, because prospective buyers of real estate have different financing and overhead structures, with varying marginal impact to overhead as a result of acquiring real estate, NOI is considered by many in the real estate industry to be a useful measure for determining the value of a real estate asset or group of assets.



<u>Projected FFO and Projected Core FFO</u>, as provided within this presentation in the Company's outlook, are calculated on a basis consistent with historical FFO and Core FFO, and are therefore considered to be appropriate supplemental measures to projected net income from projected operating performance. A reconciliation of the ranges provided for Projected FFO per share (diluted) for full year 2024 to the ranges provided for projected EPS (diluted) and corresponding reconciliation of the ranges for Projected FFO per share to the ranges for Projected Core FFO per share are as follows:

		Low Range		High
	F			Range
Projected EPS (diluted) - Q4 2024	\$	1.61	\$	1.71
Depreciation (real estate related)		1.53		1.53
Gain on sale of communities		(0.47)		(0.47)
Projected FFO per share (diluted) - Q4 2024		2.67		2.77
Expensed transaction, development and other pursuit costs, net of recoveries		0.01		0.01
Advocacy contributions		0.10		0.10
Projected Core FFO per share (diluted) - Q4 2024	\$	2.78	\$	2.88
Projected EPS (diluted) - Full Year 2024	\$	7.23	\$	7.33
Depreciation (real estate related)		5.94		5.94
Gain on sale of communities		(2.16)		(2.16)
Casualty loss on real estate		0.02		0.02
Projected FFO per share (diluted) - Full Year 2024		11.03		11.13
Unconsolidated entity gains, net		(0.24)		(0.24)
Structured Investment Program loan reserve		(0.01)		(0.01)
Severance related costs		0.02		0.02
Expensed transaction, development and other pursuit costs, net of recoveries		0.04		0.04
Legal settlements and costs		0.02		0.02
Advocacy contributions		0.13		0.13
Projected Core FFO per share (diluted) - Full Year 2024	\$	10.99	\$	11.09



Projected NOI, as used within this presentation for certain Development communities and in calculating the Market Cap Rate for dispositions, represents management's estimate, as of the date of this presentation (or as of the date of the buyer's valuation in the case of dispositions), of projected stabilized rental revenue minus projected stabilized operating expenses. For Development communities, Projected NOI is calculated based on the first twelve months of Stabilized Operations following the completion of construction. In calculating the Market Cap Rate, Projected NOI for dispositions is calculated for the first twelve months following the date of the buyer's valuation. Projected stabilized rental revenue represents management's estimate of projected gross potential minus projected stabilized economic vacancy and adjusted for projected stabilized concessions plus projected stabilized other rental revenue. Projected stabilized operating expenses do not include interest, income taxes (if any), depreciation or amortization, or any allocation of corporate-level property management overhead or general and administrative costs. In addition, projected stabilized operating expenses for Development communities do not include property management fee expense. Projected gross potential for Development communities and dispositions is generally based on leased rents for occupied homes and management's best estimate of rental levels for homes which are currently unleased, as well as those homes which will become available for lease during the twelve-month forward period used to develop Projected NOI. The weighted average Projected NOI as a percentage of Total Capital Cost is weighted based on the Company's share of the Total Capital Cost of each community, based on its percentage ownership.

Management believes that Projected NOI of the Development communities, on an aggregated weighted average basis, assists investors in understanding management's estimate of the likely impact on operations of the Development communities when the assets are complete and achieve stabilized occupancy (before allocation of any corporate-level property management overhead, general and administrative costs or interest expense). However, in this presentation the Company has not given a projection of NOI on a company-wide basis. Given the different dates and fiscal years for which NOI is projected for these communities, the projected allocation of corporate-level property management overhead, general and administrative costs and interest expense to communities under development is complex, impractical to develop, and may not be meaningful. Projected NOI of these communities is not a projection of the Company's overall financial performance or cash flow. There can be no assurance that the communities under development will achieve the Projected NOI as described in this presentation.



Q3 2024 cash from operations available for investment, annualized is the Company's third quarter 2024 Core FFO, less (i) third quarter 2024 dividends declared – common and (ii) third quarter 2024 Asset Preservation Capex, annualized. Q3 2024 cash from operations available for investment, annualized does not represent the Company's Net cash provided by operating activities as presented in the Company's consolidated financial statements. A reconciliation of Q3 2024 cash from operations available for investment, annualized to Core FFO is as follows (dollars in thousands):

	 Q3 2024
Core FFO attributable to common stockholders	\$ 390,681
Dividends declared - common	(242,222)
Established and Other Stabilized Asset Preservation Capex	 (30,920)
Q3 2024 cash from operations available for investment	\$ 117,539
Q3 2024 cash from operations available for investment, annualized	\$ 470,156



Residential represents results attributable to the Company's apartment rental operations, including parking and other ancillary Residential revenue.

Same Store is composed of consolidated communities where a comparison of operating results from the prior year to the current year is meaningful as these communities were owned and had Stabilized Operations, as defined below, as of the beginning of the respective prior year period. Therefore, for 2024 operating results, Same Store is composed of consolidated communities that have Stabilized Operations as of January 1, 2023, are not conducting or are not probable to conduct substantial redevelopment activities and are not held for sale or probable for disposition within the current year.

Suburban locations are defined as submarkets having less than 3,500 households per square mile.

<u>Sunbelt Regions</u> include Alabama, Arizona, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, New Mexico, Nevada, South Carolina, Tennessee, and Texas.

<u>Target Allocation</u> represents the Company's future target allocation based on the Company's Current Allocation.



Total Capital Cost includes all capitalized costs projected to be or actually incurred to develop the respective Development or Redevelopment community, including land acquisition costs, construction costs, real estate taxes, capitalized interest and loan fees, permits, professional fees, allocated development overhead and other regulatory fees and a contingency estimate, offset by proceeds from the sale of any associated land or improvements, all as determined in accordance with GAAP. Total Capital Cost also includes costs incurred related to first generation commercial tenants, such as tenant improvements and leasing commissions. For Redevelopment communities, Total Capital Cost excludes costs incurred prior to the start of redevelopment when indicated. With respect to communities where development or redevelopment was completed in a prior period or the current period, Total Capital Cost reflects the actual cost incurred, plus any contingency estimate made by management. Total Capital Cost for communities identified as having joint venture ownership, either during construction or upon construction completion, represents the total projected joint venture contribution amount. For joint ventures not in construction, Total Capital Cost is equal to gross real estate cost.

<u>Turnover</u> represents the annualized number of units turned over during the period, divided by the total number of apartment homes for the respective reporting period.

Urban (locations) are defined as submarkets having 3,500 or more households per square mile.

